

Step 1, Workload

Inpatient BRC								
Outpatient Primary Care								
Outpatient Specialty Care								
Outpatient Mental Health								
Ancillary & Diagnostics								
Research SPACE	N/A	N/A	N/A	N/A				
Admin SPACE	N/A	N/A	N/A	N/A				
Other SPACE	N/A	N/A	N/A	N/A				

Step 2, Space

Alternate # 1	Receiving Facility # 1: San Antonio				
Vacant Space in 2022 =	22,200	EU out space in 2022 =	0	Outleased space in 2022 =	0
Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine	10,193	10,193			
Inpatient Surgery					
Inpatient Psych					
Inpatient Dom					
Inpatient NHCU					
Inpatient PR RTP					
Inpatient SCI					
Inpatient BRC					
Outpatient Primary Care					
Outpatient Specialty Care					
Outpatient Mental Health					
Ancillary & Diagnostics					
Research SPACE					
Admin SPACE					
Other SPACE					

= VSSC completed = VISN completed

Alternate # 1	Receiving Facility # 2 Name			
Vacant Space in 2022 =		EU out space in 2022 =		Outleased space in 2022 =

Step 2, Space

Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine					
Inpatient Surgery					
Inpatient Psych					
Inpatient Dom					
Inpatient NHCU					
Inpatient PR RTP					
Inpatient SCI					
Inpatient BRC					
Outpatient Primary Care					
Outpatient Specialty Care					
Outpatient Mental Health					
Ancillary & Diagnostics					
Research SPACE					
Admin SPACE					
Other SPACE					

= VSSC completed

= VISN completed

Alternate # 1	Receiving Facility # 1 Name				
Vacant Space in 2022 =		EU out space in 2022 =		Outleased space in 2022 =	
Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine					
Inpatient Surgery					
Inpatient Psych					
Inpatient Dom					

Step 2, Space

Inpatient NHCU					
Inpatient PR RTP					
Inpatient SCI					
Inpatient BRC					
Outpatient Primary Care					
Outpatient Specialty Care					
Outpatient Mental Health					
Ancillary & Diagnostics					
Research SPACE					
Admin SPACE					
Other SPACE					

 = VSSC completed

 = VISN completed

Alternate # 2	Receiving Facility # 1 San Antonio				
Vacant Space in 2022 =	22,200	EU out space in 2022 =	0	Outleased space in 2022 =	0
Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine					
Inpatient Surgery					
Inpatient Psych					
Inpatient Dom					
Inpatient NHCU					
Inpatient PR RTP					
Inpatient SCI					
Inpatient BRC					
Outpatient Primary Care					
Outpatient Specialty Care					
Outpatient Mental Health					
Ancillary & Diagnostics					
Research SPACE					
Admin SPACE					

Step 2, Space

Other SPACE					
-------------	--	--	--	--	--

= VSSC completed = VISN completed

Alternate # 2	Receiving Facility # 2 Name				
Vacant Space in 2022 =	EU out space in 2022 =	Outleased space in 2022 =			
Workload or Space Category	Additional SF Needed	New Construction SF	Conversion of Vacant SF	Lease SF	Contract remaining workload to match space added? Y/N
Inpatient Medicine					
Inpatient Surgery					
Inpatient Psych					
Inpatient Dom					
Inpatient NHCU					
Inpatient PR RTP					
Inpatient SCI					
Inpatient BRC					
Outpatient Primary Care					
Outpatient Specialty Care					
Outpatient Mental Health					
Ancillary & Diagnostics					
Research SPACE					
Admin SPACE					
Other SPACE					

= VSSC completed = VISN completed

Step 3, Vacant Space

Alternate # 1	Kerrville VAMC					
	Vacant SF	SF to be Demolished	SF to be for Enhanced Use	SF to be divested	SF to be outleased	Remaining Vacant
Existing MP 2022	15,080	0	15,080			
Newly vacated						
<div style="display: flex; justify-content: space-between; align-items: center;"> <input style="width: 100px; height: 20px; background-color: #cccccc;" type="text"/> = VSSC completed <input style="width: 100px; height: 20px;" type="text"/> = VISN completed </div>						

Alternate # 2	Kerrville VAMC					
	Vacant SF	SF to be Demolished	SF to be for Enhanced Use	SF to be divested	SF to be outleased	Remaining Vacant
Existing MP 2022	15,080	0	15,080			
Newly vacated						
<div style="display: flex; justify-content: space-between; align-items: center;"> <input style="width: 100px; height: 20px; background-color: #cccccc;" type="text"/> = VSSC completed <input style="width: 100px; height: 20px;" type="text"/> = VISN completed </div>						

100% contract option	Kerrville VAMC					
	Vacant SF	SF to be Demolished	SF to be for Enhanced Use	SF to be divested	SF to be outleased	Remaining Vacant
Existing MP 2022	15,080	0	15,080			
Newly vacated						
<div style="display: flex; justify-content: space-between; align-items: center;"> <input style="width: 100px; height: 20px; background-color: #cccccc;" type="text"/> = VSSC completed <input style="width: 100px; height: 20px;" type="text"/> = VISN completed </div>						

Step 3, Vacant Space

Step 4, Access

Alternate # 1 Name of Facility Being Studied: Kerrville										
CARES Category (Dom, Specialty Care or NHCU)	Counties (With Bulk of the Workload)	FY 2012 Workload (BDOC)	Travel time from County to Facility being studied	Current weighted Travel Time (calculated)	Workload to be transferred to San Antonio	Travel Time from County to San Antonio	Workload to be transferred to Facility B	Travel Time from County to Facility B	Workload to be transferred to Facility C	Travel Time from County to Facility C
Medicine	Kerr	738	20		738	75				
	Webb	580	240		580	150				
	Bexar	216	75		216	30				
				111						

Type	Baseline Access % 2001	Current Market Plan Access % 2012	New Access % 2012
Primary Care	82	85	85
Acute Care	84	90	85

= VSSC completed = VISN completed

Step 4, Access

Alternate # 2 Name of Facility Being Studied										
CARES Category (Dom, Specialty Care or NHCU)	County Name (With 50% or more of the workload)	FY 2012 Workload (BDOC)	Travel time from County to Facility being studied	Workload to be transferred to Facility A	Travel Time from County to Facility A	Workload to be transferred to Facility B	Travel Time from County to Facility B	Workload to be transferred to Facility C	Travel Time from County to Facility C	New weighted Travel Time (calculated)

Type	Current Access %	New Access %
Primary Care		
Acute Care		

 = VSSC completed

 = VISN completed

New weighted Travel Time (calculated)
97

Step 5, Status Quo

Status Quo
 Facility Being Reviewed:

2004 2005 2006 2007 2008 2009 2010 2011 2012 2013

Recurring Costs										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Inpatient Op Cost	21,610,628	21,558,565	21,497,092	21,445,509	21,379,402	21,306,623	21,229,233	21,150,626	21,048,826	20,954,125
Outpatient Op Cost	11,309,160	11,351,389	11,346,217	11,334,196	11,298,311	11,230,269	11,150,399	11,052,455	10,909,349	10,767,670
Non Clinical Categories	1,355,448	1,354,158	1,352,870	1,351,583	1,350,296	1,349,012	1,347,728	1,346,445	1,345,165	1,343,884
Vacant Space Op Cost	101,240	101,144	101,047	100,951	100,855	100,759	100,663	100,567	100,472	100,376

Non-Recurring Costs										
Estimated Capital Costs	4,428,908	4,353,056	4,278,503	4,205,227	4,133,206	4,062,419	3,992,844	3,924,460	3,857,247	3,791,186

Receiving Facility 1: San Antonio

Recurring Costs										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Inpatient Op Cost	119,226,807	119,401,193	119,322,854	119,356,623	119,094,760	118,607,017	117,903,954	117,071,601	115,697,737	114,315,958
Outpatient Op Cost	162,611,570	166,501,552	169,357,238	171,695,565	173,336,208	174,298,258	174,694,243	174,607,632	173,608,768	172,427,398
Non Clinical Categories	2,105,543	2,103,540	2,101,538	2,099,539	2,097,541	2,095,546	2,093,551	2,091,560	2,089,570	2,087,581
Vacant Space Op Cost	50,145	50,098	50,050	50,002	49,955	49,907	49,860	49,812	49,765	49,718

Non-Recurring Costs										
Estimated Capital Costs	10,519,821	10,339,652	10,162,570	9,988,520	9,817,451	9,649,312	9,484,053	9,321,624	9,161,977	9,005,064

Run: 10-29-03 2:15 PM JP

Step 5, Status Quo

Status Quo
 Facility Being Reviewed:

	2014	2015	2016	2017	2018	2019	2020	2021	2022
Recurring Costs									
	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	20,864,431	20,781,915	20,706,247	20,643,554	20,583,194	20,524,378	20,463,093	20,399,125	20,342,687
Outpatient Op Cost	10,639,001	10,516,980	10,411,139	10,323,012	10,235,785	10,149,187	10,059,399	9,968,417	9,878,703
Non Clinical Categories	1,342,606	1,341,328	1,340,052	1,338,778	1,337,503	1,336,231	1,334,959	1,333,689	1,332,420
Vacant Space Op Cost	100,281	100,185	100,090	99,995	99,900	99,805	99,710	99,615	99,520

Non-Recurring Costs									
Estimated Capital Costs	3,726,256	3,662,438	3,599,713	3,538,063	3,477,468	3,417,911	3,359,374	3,301,839	3,245,290

Receiving Facility 1: San An

Recurring Costs									
	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	113,018,841	111,851,300	110,842,873	110,033,906	109,295,988	108,502,353	107,651,818	106,707,010	105,831,723
Outpatient Op Cost	171,195,002	169,959,614	168,804,168	167,873,978	166,882,082	165,697,130	164,295,334	162,693,265	161,059,125
Non Clinical Categories	2,085,595	2,083,611	2,081,628	2,079,648	2,077,669	2,075,692	2,073,717	2,071,744	2,069,773
Vacant Space Op Cost	49,670	49,623	49,576	49,529	49,482	49,434	49,387	49,340	49,294

Non-Recurring Costs									
Estimated Capital Costs	8,850,838	8,699,254	8,550,265	8,403,829	8,259,900	8,118,437	7,979,396	7,842,737	7,708,418

Run: 10-29-03 2:15 PM JP

Step 5, Market Plan costs

Market Plan

Facility Being Reviewed: Kerrville

New Run: 10-29-03

Kerrville 2004 2005 2006 2007 2008 2009 2010 2011 2012

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	21,610,628	21,558,565	21,497,092	21,445,509	21,379,402	21,306,623	21,229,233	21,150,626	21,048,826
Outpatient Op Cost	13,847,891	11,534,188	11,140,166	11,129,459	11,095,342	11,029,464	10,951,912	10,856,465	10,716,379
Non Clinical Op Cost	1,355,448	1,354,158	1,352,870	1,351,583	1,439,485	1,438,116	1,436,747	1,435,380	1,434,015
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	1,576,578	645,657	0	0	0	0	0	0	0
Renovate	305,872	300,633	0	481,557	473,309	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolitic	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

San Antonio

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	117,989,102	118,404,322	114,304,963	114,201,563	113,933,561	113,210,540	112,425,248	111,312,977	109,741,310
Outpatient Op Cost	145,700,712	126,683,273	123,008,145	123,921,773	122,436,456	123,121,095	123,395,451	123,258,739	122,443,598
Non Clinical Op Cost	5,310,548	5,273,930	5,237,884	5,202,405	3,996,651	3,982,327	3,968,196	3,954,258	3,940,506
Vacant Space Op Cost	87,482	87,382	64,080	62,108	63,043	65,181	67,542	71,099	80,330
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	2,028,684	1,378,667	6,089,350	5,985,060	0	0	0	0	0
Renovate	95,638	1,246,213	1,224,869	0	0	0	0	0	0
Leases	12,307,352	5,013,335	0	0	0	0	0	0	0
Vacant Space Demolitic	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	4,104,892	4,059,506	4,014,624	3,970,238	3,926,344	3,882,932	3,840,003	3,797,546	3,755,562

Market Plan

Facility Being Reviewed:

New Run: 10-29-03

Kerrville 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	20,954,125	20,864,431	20,781,915	20,706,247	20,643,554	20,583,194	20,524,378	20,463,093	20,399,125	20,342,687
Outpatient Op Cost	10,577,527	10,451,505	10,331,993	10,228,377	10,142,229	10,056,915	9,972,291	9,884,534	9,795,597	9,707,896
Non Clinical Op Cost	1,432,650	1,431,287	1,429,925	1,428,564	1,427,206	1,425,847	1,424,491	1,423,135	1,421,781	1,420,428
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Step 5, Market Plan costs

San Antonio

Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Inpatient Op Cost	107,962,927	106,715,312	105,185,508	104,035,955	102,985,468	102,153,018	97,941,093	96,967,272	95,692,780	94,509,138
Outpatient Op Cost	121,359,697	120,546,865	119,528,398	118,640,455	118,103,467	117,316,356	116,633,861	115,734,563	114,548,928	114,224,656
Non Clinical Op Cost	3,926,937	3,913,550	3,900,341	3,887,306	3,874,446	3,861,752	3,849,226	3,836,863	3,824,661	3,812,618
Vacant Space Op Cost	53,662	55,009	56,063	58,827	62,393	66,125	70,560	78,140	87,693	82,345
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Recurring Savings										
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0	0

Non Recurring Costs										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New Construction	0	0	0	0	0	0	0	0	0	0
Renovate	0	0	0	0	0	0	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0	0
Vacant Space Demolitic	0	0	0	0	0	0	0	0	0	0

Non Recurring Revenue										
Savings/Cost/Profit	3,714,040	3,672,977	3,632,368	3,592,208	3,552,491	3,513,214	3,474,373	3,435,959	3,397,970	3,360,403

Step 5, Alt 1 costs

Alternative #1

Facility Being Reviewed: Kerrville

NEW RUN 10-29-03 2:30PM JP

Kerrville 2004 2005 2006 2007 2008 2009 2010 2011 2012

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	21,610,628	21,558,565	21,497,092	21,445,509	21,379,402	20,895,946	16,690,945	16,672,843	16,652,207
Outpatient Op Cost	13,847,891	11,534,188	11,140,166	11,129,459	11,095,342	11,029,464	10,951,912	10,856,464	10,716,379
Non Clinical Op Cost	1,355,448	1,354,158	1,352,870	1,351,583	1,439,485	1,438,116	1,436,747	1,435,380	1,434,015
Vacant Space Op Cost	0	0	0	0	0	0	0	0	0
Savings/Cost/Profit	0	0	0	0	0	0	1,632,773	281,635	273,060

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	31,234	30,283	29,361

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	1,576,578	645,657	0	0	0	0	0	0	0
Renovate	305,872	300,633	0	481,557	473,309	0	0	0	0
Leases	0	0	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

San Antonio

Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Inpatient Op Cost	117,989,102	118,404,322	114,304,964	114,201,563	113,933,561	113,210,541	118,010,442	116,774,465	114,884,157
Outpatient Op Cost	142,689,417	128,314,209	128,114,981	129,848,002	128,347,125	129,060,633	129,350,146	129,220,083	128,420,792
Non Clinical Op Cost	5,310,548	5,273,930	5,237,884	5,202,405	3,996,651	3,982,327	3,968,196	3,954,258	3,940,506
Vacant Space Op Cost	108,804	104,935	80,462	79,507	85,062	83,345	85,176	90,925	97,806
Savings/Cost/Profit	0	0	0	0	0	0	0	0	0

Recurring Savings									
Savings/Cost/Profit	0	0	0	0	0	0	811,986	770,559	724,910

Step 5, Alt 1 costs

Non Recurring Costs									
	2004	2005	2006	2007	2008	2009	2010	2011	2012
New Construction	2,028,684	1,378,667	6,089,350	5,985,060	643,259	632,242	0	0	0
Renovate	95,638	1,246,213	1,224,869	0	0	0	0	0	0
Leases	7,631,718	5,013,335	0	0	0	0	0	0	0
Vacant Space Demolition	0	0	0	0	0	0	0	0	0

Non Recurring Revenue									
Savings/Cost/Profit	4,104,892	4,059,506	4,014,624	3,970,238	3,926,344	3,882,932	3,840,003	3,797,546	3,755,562

OLD RUN

Kerrville

Recurring Costs

Inpatient Op Cost	\$21,610,628	\$21,558,565	\$21,497,092	\$21,445,509	\$21,379,402	\$20,895,946	\$16,690,945	\$16,672,843	\$16,652,207
Outpatient Op Cost	\$13,847,891	\$11,534,188	\$11,140,166	\$11,129,459	\$11,095,342	\$11,029,464	\$10,951,912	\$10,856,464	\$10,716,379
Non Clinical Op Cost	\$1,355,448	\$1,354,158	\$1,352,870	\$1,351,583	\$1,439,485	\$1,438,116	\$1,436,747	\$1,435,380	\$1,434,015
Vacant Space Op Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Savings/Cost/Profit	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Other Rec Savings/Costs

Savings/Cost/Profit	\$170,717	\$167,793	\$164,919	\$79,817	\$78,450	\$78,363	\$144,588	\$144,177	\$144,682
---------------------	-----------	-----------	-----------	----------	----------	----------	-----------	-----------	-----------

Non-recurring costs

New Construction	\$1,576,578	\$645,657	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Renovation	\$305,872	\$300,633	\$0	\$481,557	\$473,309	\$0	\$0	\$0	\$0
Leases	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Demolition	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Other Non-Rec Savings/Costs

Savings/Cost/Profit	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
---------------------	-----	-----	-----	-----	-----	-----	-----	-----	-----

= VSSC completed

= VISN completed

Step 5, Alt 1 costs

Receiving Facility # 1	San Antonio									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	
Recurring Costs										
Inpatient Op Cost	\$117,989,102	\$118,404,322	\$114,304,964	#####	#####	#####	#####	#####	#####	#####
Outpatient Op Cost	\$141,992,419	\$127,629,148	\$127,441,653	#####	#####	#####	#####	#####	#####	#####
Non Clinical Op Cost	\$5,310,548	\$5,273,930	\$5,237,884	\$5,202,405	\$3,996,651	\$3,982,327	\$3,968,196	\$3,954,258	\$3,940,506	
Vacant Space Op Cost	\$108,804	\$104,935	\$80,462	\$79,507	\$85,062	\$83,345	\$85,176	\$90,925	\$97,806	
Savings/Cost/Profit	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Rec Savings/Costs										
Savings/Cost/Profit	\$186,254	\$179,631	\$137,738	\$136,103	\$145,611	\$142,672	\$145,807	\$155,649	\$167,428	
Non-recurring costs										
New Construction	\$2,028,684	\$1,378,667	\$6,089,350	\$5,985,060	\$643,259	\$632,242	\$0	\$0	\$0	\$0
Renovation	\$95,638	\$1,246,213	\$1,224,869	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Leases	\$7,631,718	\$5,013,335	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vacant Space Demolition	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Non-Rec Savings/Costs										
Savings/Cost/Profit	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

= VSSC completed

= VISN completed

Step 5, Alt 1 costs

2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
16,633,473	16,612,881	16,594,862	16,576,863	16,558,882	16,540,920	16,523,310	16,505,385	16,487,481	16,471,462
10,577,527	10,451,504	10,331,993	10,228,378	10,142,229	10,056,915	9,972,291	9,884,534	9,795,597	9,707,896
1,432,650	1,431,287	1,429,925	1,428,564	1,427,206	1,425,847	1,424,491	1,423,135	1,421,781	1,420,428
0	0	0	0	0	0	0	0	0	0
264,746	256,685	248,870	241,292	233,946	226,823	219,917	213,221	206,729	200,434

28,467	27,601	26,760	25,945	25,155	24,390	23,647	22,927	22,229	21,552
--------	--------	--------	--------	--------	--------	--------	--------	--------	--------

2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0

0	0	0	0	0	0	0	0	0	0
---	---	---	---	---	---	---	---	---	---

2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
113,100,881	111,711,432	110,049,496	108,782,197	107,641,260	106,723,229	102,428,235	101,366,803	99,998,997	98,733,932
127,289,415	126,431,905	125,253,710	124,212,185	123,857,755	122,952,136	122,285,951	121,399,250	120,057,908	118,733,437
3,926,937	3,913,550	3,900,341	3,887,306	3,874,446	3,861,752	3,849,226	3,836,863	3,824,661	3,812,618
69,981	69,549	78,492	85,504	70,262	75,728	76,306	76,908	89,482	92,478
0	0	0	0	0	0	0	0	0	0

679,599	644,292	608,733	576,460	548,779	522,788	498,132	473,986	450,236	428,681
---------	---------	---------	---------	---------	---------	---------	---------	---------	---------

Step 5, Alt 1 costs

2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0

3,714,040	3,672,977	3,632,368	3,592,208	3,552,491	3,513,214	3,474,373	3,435,959	3,397,970	3,360,403
-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------

\$16,633,473	\$16,612,881	\$16,594,862	\$16,576,863	\$16,558,882	\$16,540,920	\$16,523,310	\$16,505,385	\$16,487,481	\$16,471,462
\$10,577,527	\$10,451,504	\$10,331,993	\$10,228,378	\$10,142,229	\$10,056,915	\$9,972,291	\$9,884,534	\$9,795,597	\$9,707,896
\$1,432,650	\$1,431,287	\$1,429,925	\$1,428,564	\$1,427,206	\$1,425,847	\$1,424,491	\$1,423,135	\$1,421,781	\$1,420,428
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

\$145,097	\$145,047	\$144,762	\$144,100	\$143,598	\$143,486	\$143,195	\$142,905	\$142,538	\$143,373
-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------

\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

Step 5, Alt 1 costs

2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$113,100,881	#####	#####	#####	#####	#####	#####	#####	\$99,998,997	\$98,733,932
\$126,179,671	#####	#####	#####	#####	#####	#####	#####	\$119,091,404	\$117,783,486
\$3,926,937	\$3,913,550	\$3,900,341	\$3,887,306	\$3,874,446	\$3,861,752	\$3,849,226	\$3,836,863	\$3,824,661	\$3,812,618
\$69,981	\$69,549	\$78,492	\$85,504	\$70,262	\$75,728	\$76,306	\$76,908	\$89,482	\$92,478
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$119,795	\$119,056	\$134,365	\$146,368	\$120,277	\$129,634	\$130,623	\$131,653	\$153,178	\$158,308
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Step 6, Capital Cost Summary

SUMMARY

Capital Cost Summary

Status Quo (Plus capital)	Original Market Plan	100% Contract	Alt 1
---------------------------------	----------------------------	------------------	-------

Facility Being Studied

Kerrville				
New Construction	-	\$ 2,222,235	-	\$ 2,222,235
Renovation	-	\$ 1,561,371	-	\$ 1,561,371
TOTAL	-	3,783,606	-	3,783,606

Receiving Facility 1

San Antonio				
New Construction	-	\$ 15,481,761	-	\$ 21,433,096
Renovation	-	\$ 2,566,720	-	\$ 2,566,720
TOTAL	-	18,048,481	-	\$ 23,999,816

ok - 10-29-03

Step 6, Operating Cost Summar

SUMMARY: 10-29-03 JP

Operating Cost Summary

Status Quo	Original Market Plan	100% Contract	Alt 1
------------	----------------------	---------------	-------

Operational Costs Summary

Facility Being Reviewed: Kerrville

Operating Costs	\$ 629,861,622	\$ 628,802,498	-	\$ 578,722,032
------------------------	----------------	----------------	---	----------------

Receiving Facility 1: San Antonio

Operating Costs	\$ 5,415,941,678	\$ 4,431,152,017	-	\$ 4,589,243,736
------------------------	------------------	------------------	---	------------------

Old Run

Operating Cost Summary

Status Quo	Original Market Plan	100% Contract	Alt 1
------------	----------------------	---------------	-------

Facility Being Studied **Kerrville**

Operating Costs	\$ 629,861,622	\$ 628,802,498	-	\$ 483,489,480
-----------------	----------------	----------------	---	----------------

Receiving Facility 1 **San Antonio**

Operating Costs	\$ 5,415,941,678	\$ 4,431,152,017	-	\$ 4,589,243,736
-----------------	------------------	------------------	---	------------------

Step 6, Life Cycle Costs

SUMMARY	Status Quo	Original Market Plan	100% Contract	Alt 1
Facility Being Reviewed: Kerrville				
Recurring	\$ 629,861,622	\$ 628,802,498	-	\$ 578,382,481
Non Recurring	\$ 72,355,408	\$ 3,783,606	-	\$ 3,783,606
Total	702,217,030	632,586,104	-	582,166,087
Receiving Facility 1: San Antonio				
Recurring	\$ 5,415,941,678	\$ 4,431,152,017	-	\$ 4,581,504,595
Non Recurring	\$ 171,863,118	\$ -35,328,482	-	\$ -38,728,615
Total	5,587,804,796	4,395,823,535	-	4,542,775,980
TOTAL	6,290,021,826	5,028,409,639		5,124,942,067

OLD NUMBERS

Life Cycle Costs	Status Quo	Original Market Plan	100% Contract	Alt 1
Facility Being Studied				
Recurring	\$ 629,861,620	626,941,363	-	\$ 571,610,294
Non-Recurring	\$ 72,355,408	\$ 3,783,606	-	\$ 3,783,606
TOTAL	629,933,973	630,724,969	-	575,393,900
Receiving Facility 1				
Recurring	\$ 5,415,941,677	\$ 4,445,171,840	-	\$ 4,570,363,519
Non-Recurring	\$ 171,863,118	\$ 35,369,168	-	\$ 31,969,035
TOTAL	5,416,113,540	4,480,541,008	-	4,602,332,554
TOTAL	6,290,021,826	5,111,265,977		5,177,726,454

Step 6, Life Cycle Costs

These numbers should
have been in the last run,
not sure why they weren't

Step 6, Net Present Value

SUMMARY

	Status Quo	Original Market Plan	100% Contract	Alt 1
Facility Being Reviewed: Kerrville				
Recurring	-	\$ 1,059,124	-	\$ 51,479,141
Non Recurring	-	\$ 68,571,802	-	\$ 68,571,802
Total	-	69,630,926	-	120,050,943
Receiving Facility 1: San Antonio				
Recurring	-	\$ 984,789,661	-	\$ 834,437,083
Non Recurring	-	\$ 207,191,600	-	\$ 210,591,733
Total	-	1,191,981,261	-	1,045,028,816
TOTAL		1,261,612,187		1,165,079,759

Net Present Value	Status Quo	Original Market Plan	100% Contract	Alt 1
Facility Being Studied				
Recurring	-	\$ 3,471,795	-	\$ 58,251,326
Non-Recurring	-	\$ -3,711,253	-	\$ -3,711,253
TOTAL	-	\$ -239,458	-	\$ 54,540,073
Receiving Facility 1				
Recurring	-	\$ 970,993,180	-	\$ 845,578,158
Non-Recurring	-	\$ -35,197,305	-	\$ -31,797,172
TOTAL	-	\$ 935,795,875	-	\$ 813,780,986

NAME OF FACILITY BEING STUDIED: Kerrville

Preferred alternative description and rationale:	Beds would be relocated to San Antonio as space becomes available at San Antonio from taking the actions described in the implementation plan for Alternative #1			
	Status Quo	Original Market Plan	100% Contract	Alternate # 1
Short Description:	No changes to the current operations of Kerrville	Retain inpatient medicine beds at Kerrville	Contract out all inpatient medicine services to the community	Realign the inpatient medicine beds at Kerrville to San Antonio
Total Construction Costs		18,048,481		23,999,816
Life Cycle Costs	6,290,021,826	5,028,409,639		5,124,942,067
Impact on Access	Patient Privacy would continue to be an issue. Currently ALMD is not in compliance with privacy & handicap access standards.	Interim conversion to Critical Access hospital. Over time will reexamine potential for closure of all acute beds by 2012.	No Impact	Access to inpatient medicine services for veterans in the Kerrville area would be diminished.
Impact on Quality	The quality of care would be diminished due to the inability to meet patients needs of privacy and accessibility.	Ensure appropriate quality of care.	It would be difficult to ensure adherence to performance measures.	This action would result in minimal or no impact on quality.
Impact on Staffing & Community	Safety concern for staffing would still be an issue. The lack of space around the beds hinders staff to be able to provide safer 21st century medicine.	The staff would not need to be moved at an expense of \$1.7 million. The community would continue to benefit from a major employer and civic supporter.	VHA staff providing inpatient medicine services would not be needed for that function but may be needed elsewhere in the organization. The community would likely not support this approach.	Staff providing inpatient medicine services would be offered positions at the San Antonio VAMC. Impact on the community would likely be minimal in fact, but potentially significant in perception.
Impact on Research and Education	Research space and new projects would be impacted. The ability to provide proper space for research grants would be limited.	If the beds are moved from Kerrville to ALMD and a construction project is not authorized, research space would be limited.	No Impact	No Impact
Optimizing Use of Resources	Sharing/EU agreements are under development for all of the opportunities identified. Shared services are already being implemented at the Corpus Christi Naval hospital.	Sharing/EU agreements are under development for all of the opportunities identified. Shared services are already being implemented at the Corpus Christi Naval hospital.		The cost analysis shows this analysis to not be the most cost effective, but the difference is minimal.
Support other Missions of VA	No Impact	No Impact	No Impact	No Impact
Other significant considerations	STVHCS has pursued an initiative with DOD in the joint purchasing of linen. This purchase allowed us to negotiate a better rate and has permitted Kerrville Laundry facility to contract with DOD facilities in washing their sheets.	STVHCS has pursued an initiative with DOD in the joint purchasing of linen. This purchase allowed us to negotiate a better rate and has permitted Kerrville Laundry facility to contract with DOD facilities in washing their sheets.		